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Seeking Evidence of Impact: Towards evidence-based practice

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u

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**Seeking
Evidence
of Impact**

<http://www.educause.edu/ELI/SEI>



Advisory team

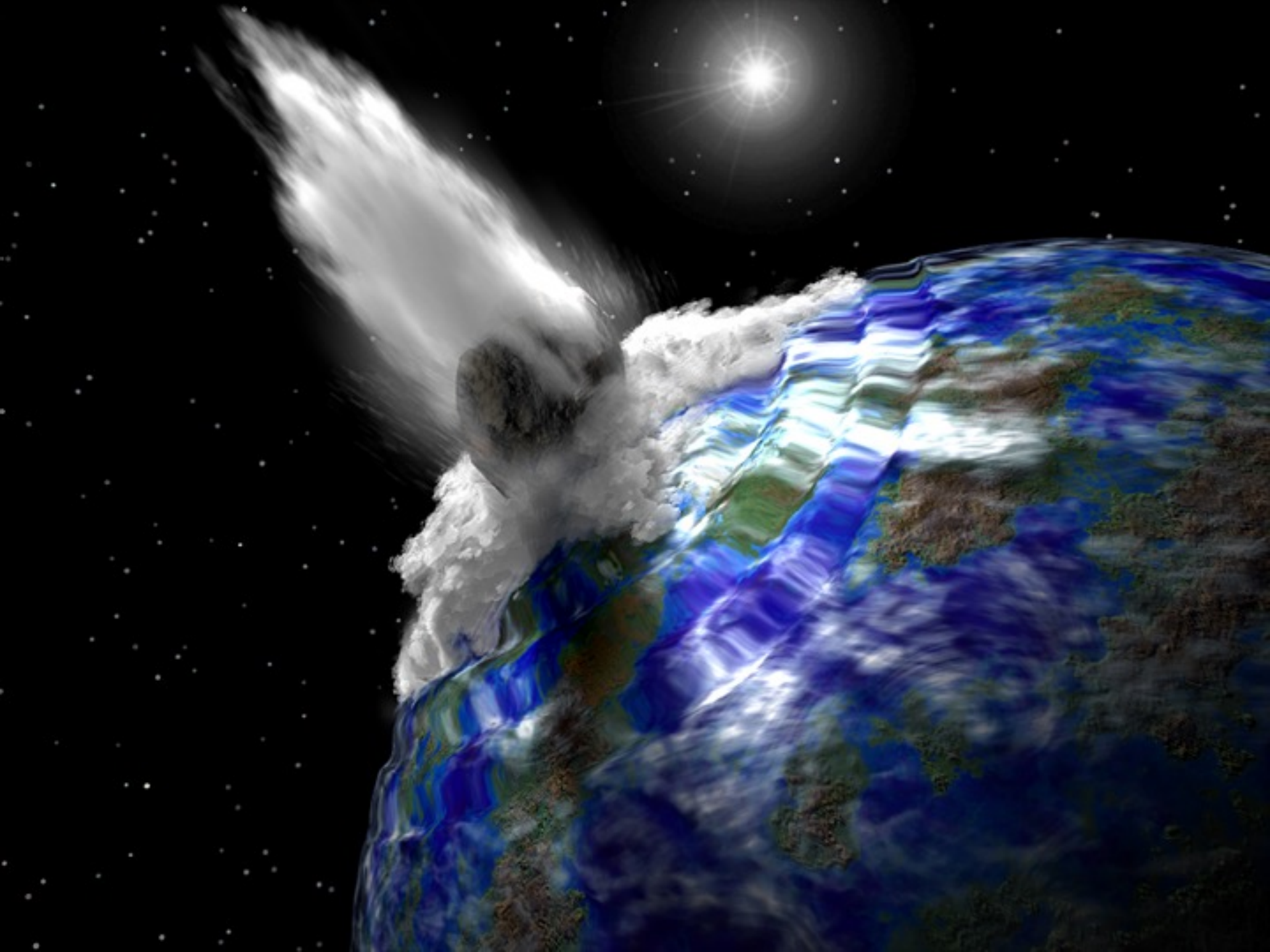
- Randy Bass, Georgetown
- Gary Brown, Washington State
- Joanne Dehoney, East Carolina University
- Chuck Dziuban, University of Central Florida
- John Fritz, University of Maryland Baltimore County
- Joan Lippincott, CNI
- Phil Long, University of Queensland
- Vernon Smith, Rio Salado College



impact evidence ~~assessment~~ assessment

seeking evidence of the impact of
our technology-based innovations
and practices in support of teaching
and learning

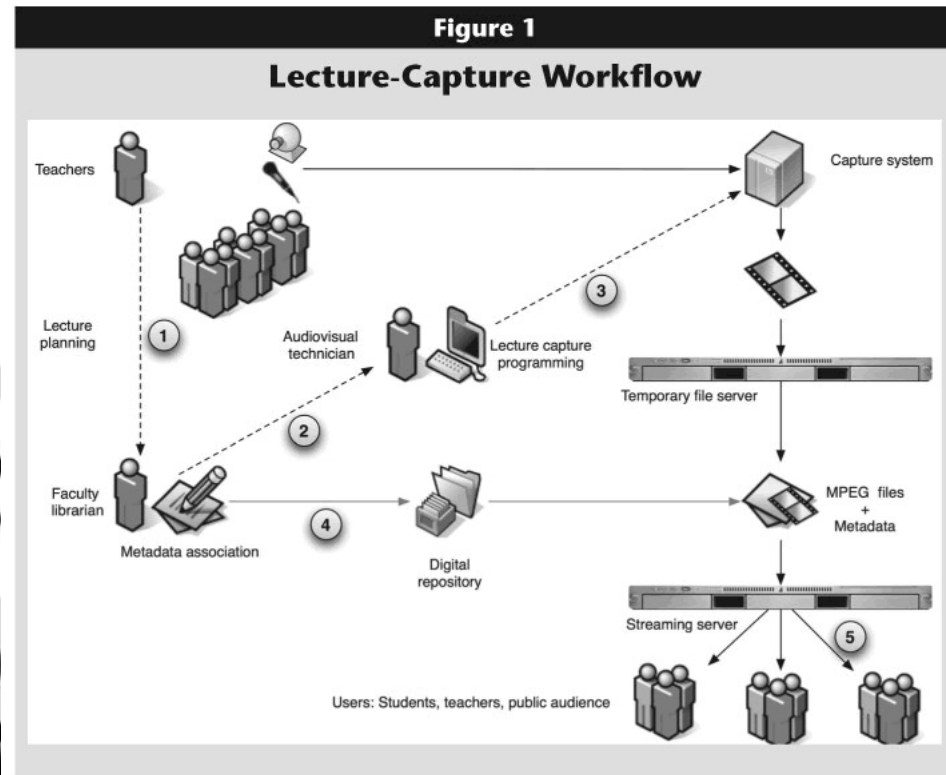




“Does it work?”



“Does it work?”



“Does it work?”



“Does it work?”

<your project goes here>

“Does it work?”

Do the students learn “better”?

Do the faculty teach “better”?

Are the students more engaged?

Are the student evaluations “better”?

Is it “efficient”?



So... do we

Know what we mean by “evidence”?

Know what we mean by “impact”?

Know how to best gather evidence?

Know how to best analyze impact?

Know how to have evidence improve practice?



Why collect evidence now?

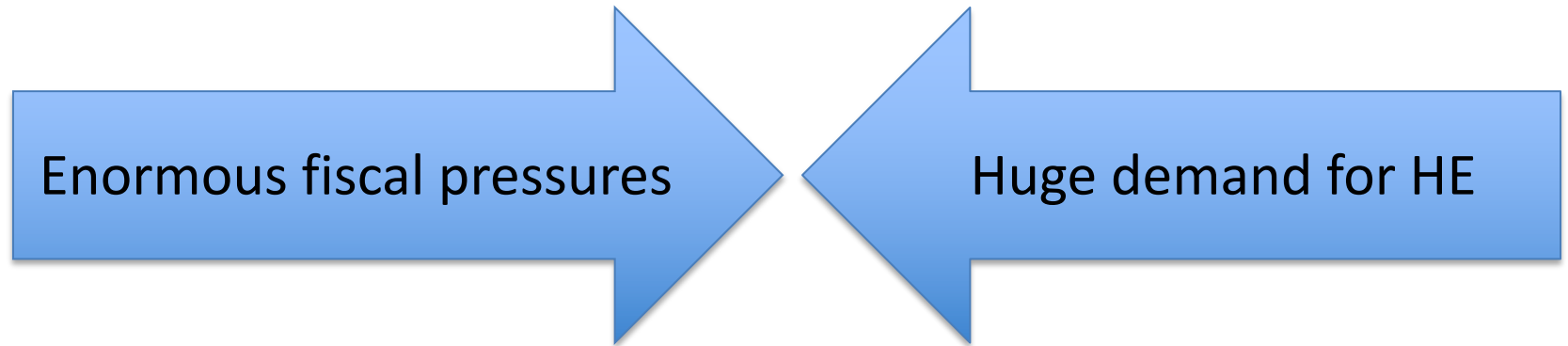


pressure



Enormous fiscal pressures





accountability



Standing call for evidence-based practice



Top-Ten Teaching and Learning Issues, 2007

Creating a culture of evidence tops the list of important issues as the academic technology profession moves to an "Instruction 2.0" world

By John P. Campbell, Diana G. Oblinger, and Colleagues

“1. Establishing and supporting a culture of evidence”

“Given that college education is now one of the most important

“Colleges and universities... are recognizing the need for better systems that move beyond counting objects (such as computers, books, and so on) to measuring learning outcomes.”

1. Establishing and supporting a culture of evidence
2. Developing effective e-learning environments
3. Training and professional development
4. Selecting appropriate models and strategies for e-learning
5. Providing tools to meet growing student expectations
6. Providing professional development and support to new audiences

Top-Ten Teaching and Learning Issues, 2007

What administrative leadership and support might be required?

What learning outcomes need to be tracked?

What groups on campus need to be represented during this process?

How translate the data into best practices?

Building a Scholarship

“Most campus assessment activities... continue to be implemented as additions to the curriculum... rather than being integral to teaching and learning. [It] centers on “doing assessment” rather than on improving practice... Although firmly established in the mainstream by the year 2000, assessment as a movement is still striving for the cultural shift its original proponents had hoped for.”

Peter Ewell, pages 16–17



A Wiley Company
San Francisco

Pressures from unrelenting change



Unprecedented technology change

Major cultural change



[Previous](#)

[The Future of Social-Media Archiving](#)

[Next](#)

...

October 4, 2010, 06:32 PM ET

Why McGraw-Hill Bought Blackboard

By [Jeff Young](#)

Today McGraw-Hill Education announced that it has bought a lecture-capture company called Tegrity Inc, putting the textbook publisher squarely in the education-software business. Officials say they made the move because of the importance of "user-generated content" as textbooks go digital.

McGraw-Hill had already been working closely with Tegrity—through a formal partnership that began in 2007. Last year the publisher [started selling a series of textbooks](#) called McGraw-Hill Connect, which integrates the Tegrity lecture-capture software with electronic versions of popular titles.

Tegrity, based in Santa Clara, Calif., says it has about 200 college customers. The companies would not reveal the cost of the sale or other details.

"Students place a high degree of value in the content the instructor offers—what's being presented in class, that's what's going to be on the exam," said Michael Berger, senior director of marketing for Tegrity. He added that the publisher now realizes the value of

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...

October 4, 2010 08:22 PM ET

Why Blackboard bought McGraw-Hill

By [Jeff Young](#)

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Higher ed under pressure





New paradigm

transmission model

memorization

facts

fixed roles

individual work

instructor brings
content

summative
assessment

one path



constructivist model

understanding

conceptual schemas

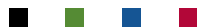
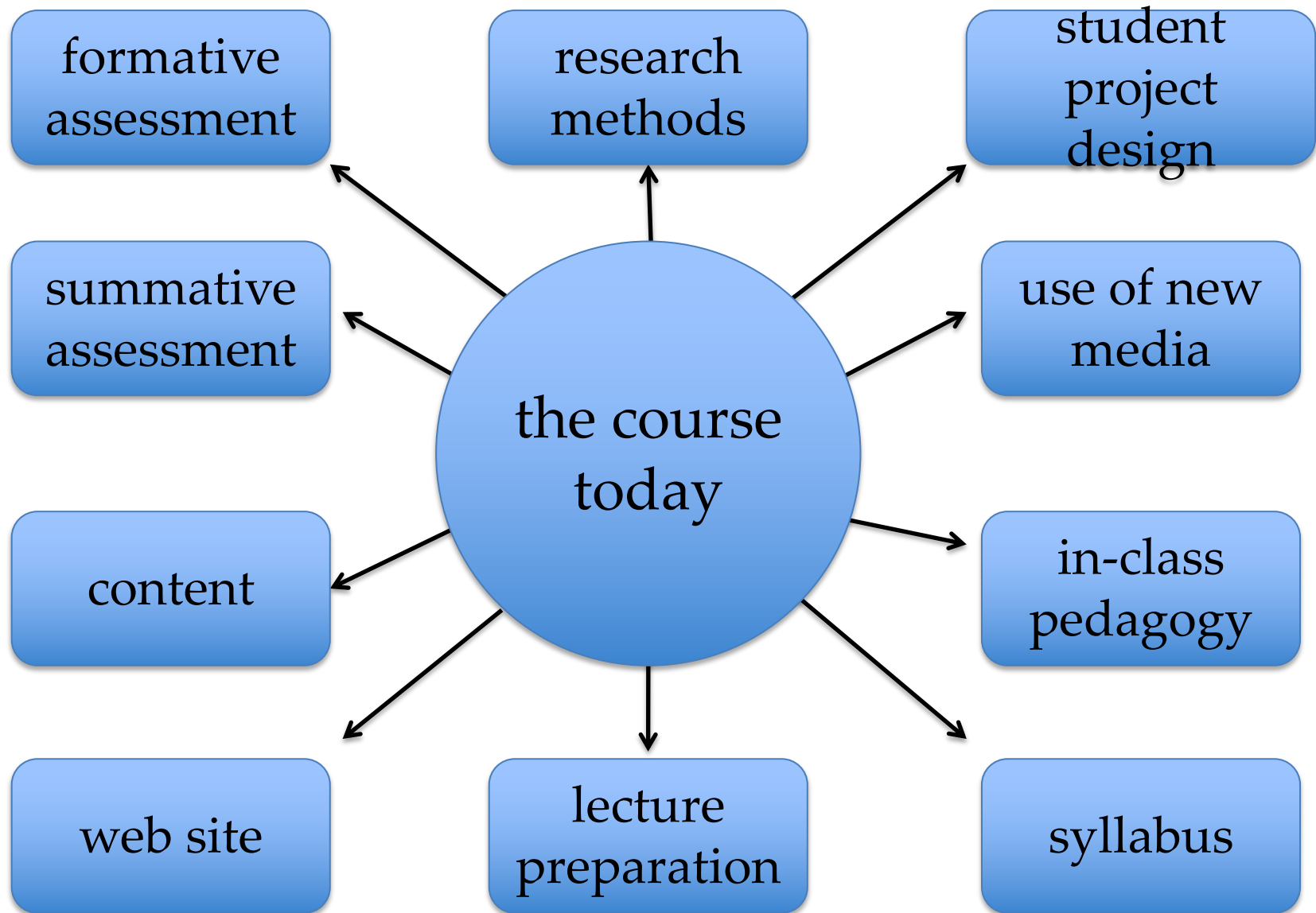
mobile roles

group work

students bring
content

formative
assessment

multiple paths



“Improvement in post-secondary education will require converting teaching from a ‘solo sport’ to a community-based research activity.”

–Herbert Simon



THE CHRONICLE

of Higher Education

Thursday, December 2, 2010

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Heads Up

Why Universities Are Streamlining Their Curricula

By Gary A. Olson

States can no longer afford unchecked expansion of academic programs without a commensurate reduction of the weak ones.



NEWS

POLITICS

OPINIONS

BUSINESS

LOCAL

SPORTS

ARTS & LIVING

GOING OUT GUIDE

A Virtual Revolution Is Brewing for Colleges

“The typical 2030 faculty will likely be a collection of adjuncts alone in their apartments, using recycled syllabuses and administering multiple-choice tests from afar.”

radical reordering. Colleges, like newspapers, will be torn apart by new ways of sharing information enabled by the Internet. The business model that sustained private U.S. colleges cannot survive.

- - - -

November – 2009

Openness, Dynamic Specialization, and the Disaggregated Future of Higher Education

“Higher education is left with only one choice: innovate in order to stay relevant.”

Openness is a fundamental value underlying significant changes in society and is a prerequisite to changes institutions of higher education need to make in order to remain relevant to the society in which they exist. There are a number of ways institutions can be more open, including programs of open sharing of educational materials. Individual faculty can also choose to be more open without waiting for institutional programs. Increasing degrees of openness in society coupled with innovations in business strategy like dynamic specialization are enabling radical experiments in higher education and exerting increasing competitive pressure on conventional higher education institutions. No single response to the changes in the supersystem of higher education

The Record Industry's Decline

Record sales are tanking, and there's no hope in sight: How it all went wrong

BRIAN HIATT AND EVAN SERPICK

Posted Jun 28, 2007 2:29 PM

RATE / COMMENT



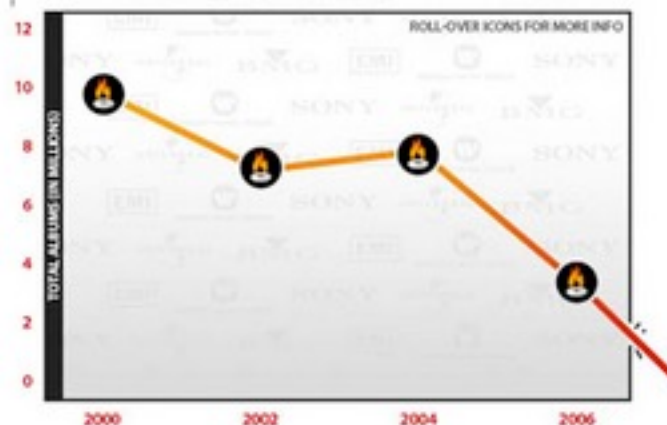
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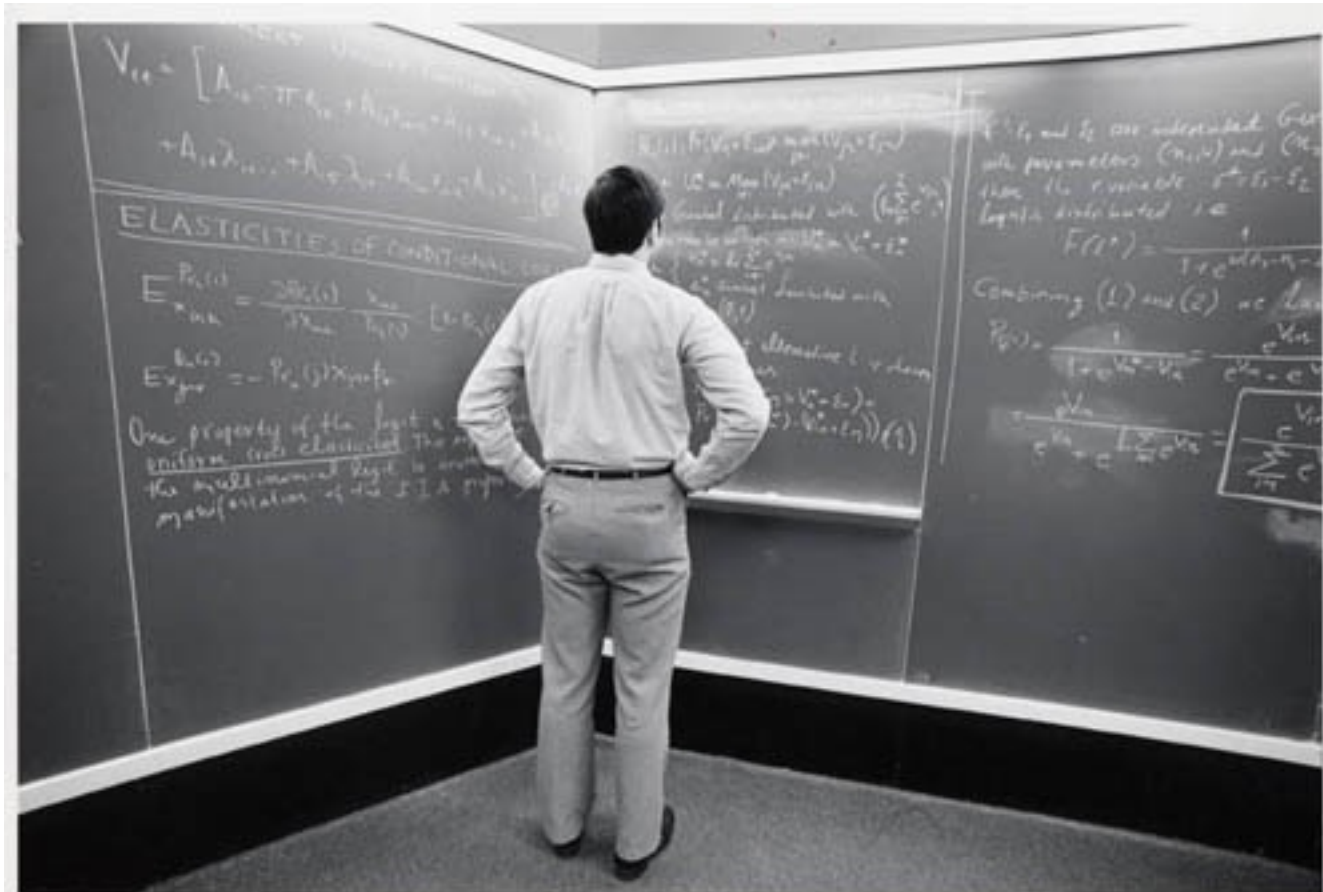
Page 1 2 3

NEXT ►

The Story of the Decline



Don't we already know what works?

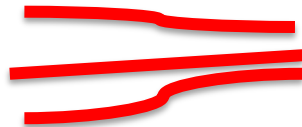


The No Significant Difference (NSD) Debate



1983

“...there are no learning benefits to be gained from employing any specific medium to deliver instruction.”

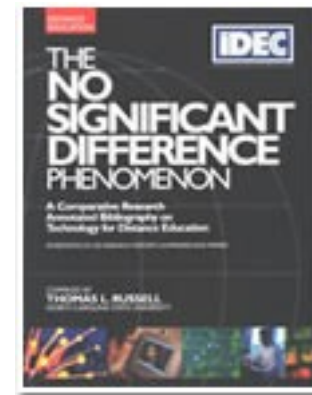


R Clark, “Reconsidering Research on Learning from Media,”
Review of Educational Research, vol. 53 no. 4.



1990s

“There are 355 research reports, summaries, and papers cited in which no significance difference was reported between the variables compared.”



So Russell:

“Technology is not neutral...”

“The truth [is]... that students are not alike.”

“...the real challenge facing educators today is identifying the student characteristics and matching them with the appropriate technologies.”

T. Russell, “Technology Wars: Winners and Losers,” *EDUCOM Review*, Volume 32, Number 2, March/April 1997



So Russell:

“The value of interactivity—especially synchronous interactivity—according to comparative research is, at best, suspect.”

T. Russell, “Technology Wars: Winners and Losers,” *EDUCOM Review*, Volume 32, Number 2, March/April 1997



So Russell:

“There no longer is any doubt that the technology **deliver instruction** will not impact the learning for better or for worse.”

~~engage students~~

~~enable instruction~~

~~improve instruction~~

~~conduct instruction~~

T. Russell, “Technology Wars: Winners and Losers,” *EDUCOM Review*, Volume 32, Number 2, March/April 1997

C
D
“The confounding factor here is that each medium consists of many attributes that may affect the value of the medium’s instructional impact.”

Med
disto
By Bar
“To credit or blame the delivery medium for learning ignores the effectiveness of the instructional design choices made while creating a learning event.”

Educause Quarterly, No. 2, 2001





online!

F2F!

hi tech!

low tech!

formal!

informal!

X!

not X!

Less filling!



Tastes great!

The latest installment



U.S. DEPARTMENT OF EDUCATION



Evaluation of Evidence-Based Practices in Online Learning

A Meta-Analysis and Review of Online Learning Studies

released August 2009

U.S. DEPARTMENT OF EDUCATION



Evaluation of Evidence-Based Practices in Online Learning

studies

“... on average, students in online learning conditions performed better than those receiving face-to-face instruction.”

**Effectiveness of Fully Online Courses for College Students:
Response to a Department of Education Meta-Analysis**

released July 2010

“the ... report does not present evidence that fully online delivery produces superior learning outcomes for typical college courses, particularly among low-income and academically underprepared students.”

Effectiveness of Fully Online Courses for College Students: Response to a Department of Education Meta-Analysis

Is it Live or is it Internet? Experimental Estimates of the Effects of Online Instruction on Student Learning

“...we find modest evidence that live-only instruction dominates Internet instruction.”

This study randomly assigned students to live lectures versus watching these same lectures in an internet setting, where all other factors (e.g., instruction, supplemental materials) were the same. Counter to the conclusions drawn by a recent U.S. Department of Education meta-analysis of non-experimental analyses of internet instruction in higher education, we find modest evidence that live-only instruction dominates internet instruction. These results are particularly strong for Hispanic students, male students, and lower-achieving students. We also p

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“Students attending classes in... technology-enhanced learning spaces exceeded final grade expectations... suggesting strongly that features of the spaces contributed to their learning.”

“Different learning environments affect teaching-learning activities even when instructors attempt to hold these activities constant.”

to the ALCs based on the PAIR-up model, which values partnerships, pedagogy, assessment, innovation, and continually revisiting “current views on emerging technologies, diverse learners, strategic campus issues, new course design methods, and recent findings in learning science.”² The data from the university’s pilot study suggested that both instructors and students responded to these learning environments in positive ways:

- Instructors adapted their teaching techniques to the new learning spaces and frequently found themselves in the role of learning coach or facilitator.

The background of the slide is a close-up photograph of a ram's head, showing its large, textured, light-colored horns and its face. A large, semi-transparent red circle with a diagonal slash through it, resembling a prohibition or 'no' symbol, is centered over the image. The text 'online!' is written in a bold, black, sans-serif font across the middle of the red circle, positioned to the left of the center.

online!

F2F!

It's perplexing...



Distraction factors

aka: “X is making us stupid”



WORLD	U.S.	N.Y. / REGION	BUSINESS	TECHNOLOGY	SCIENCE	HEALTH	SPORTS	OPINION	ARTS	STYLE
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OP-ED CONTRIBUTOR

Mind Over Mass Media

By STEVEN PINKER

Published: June 10, 2010

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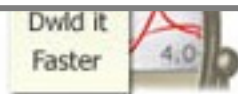
So too w

reducing discourse to bullet points. Search engines lower our intelligence, encouraging us to skim on the surface of knowledge rather than dive to its depths. Twitter is shrinking our attention spans.

But such panics often fail basic reality checks. When comic books were accused of turning juveniles into delinquents in the 1950s, crime was falling to record lows, just as the denunciations of video games in the 1990s coincided with the great American crime decline. The decades of television, transistor radios and rock videos were

Scaling the Digital Divide: Home Computer Technology and Student Achievement

“... home computer technology is associated with modest but statistically significant and persistent negative impacts on student math and reading test scores”



Use a mirror



of government provision of computers to early secondary school students reduce these disparities? We use administrative data on North Carolina public school students to corroborate earlier surveys that document broad racial and socioeconomic gaps in home computer access and use. Using within-student variation in home computer access, and across-ZIP code variation in the timing of the introduction of high-speed internet service, we also demonstrate that the introduction of home computer technology is associated with modest but statistically significant and persistent negative impacts on student math and reading test scores. Further evidence suggests that providing universal access to home computers and high-speed internet access would broaden, rather than narrow, math and reading

Book owners have smarter kids

When it comes to your children, the books in your house matter more than your education or income

BY LAURA MILLER



Salon/iStockphoto

When I was 12 years old, I read most of the plays of George Bernard Shaw. That's not to say that I *understood* the plays of George Bernard Shaw, or even that I passionately loved them. They just happened to be around the

WORLD	U.S.	N.Y. / REGION	BUSINESS	TECHNOLOGY	SCIENCE	HEALTH	SPORTS	OPINION	ARTS	STYLE
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An Ugly Toll of Technology: Impatience and Forgetfulness

By TARA PARKER-POPE

Published: June 6, 2010

Are your [Facebook](#) friends more interesting than those you have in real life?

Well

Share your thoughts on this column at the Well blog.



[Go to Well »](#)

Multimedia

Warning Signs of Tech Overload

Has high-speed Internet made you impatient with slow-speed children?

Do you sometimes think about reaching for the fast-forward button, only to realize that life does not come with a remote control?

If you answered yes to any of those questions, exposure to technology may be slowly reshaping your personality. Some experts believe

Evidence-based practice



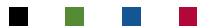
Perspectives from CNI

- Clear goal
- Methods
- Informal aspects of learning



Clear goal - “So What?”

- Are you looking at impact:
 - To contribute to a campus program, e.g. accreditation review, Provost’s initiative?
 - What could you demonstrate that would have genuine importance?
 - Can you articulate your goal clearly and is it compelling?
 - Can you operationalize your goal?
- What matters to your institution?



Methods

- Qualitative as well as quantitative - triangulation
- Understand what you will do with the data, how you will report it
- Pre-test your instruments
- Work with assessment experts



Informal aspects of learning

- Students spend more time learning outside of class than inside a classroom
- Libraries and computer labs are key informal learning venues



What questions might address the impact of learning spaces?

- Do learning commons enable students to accomplish different types of course projects?
- Do learning spaces encourage more time spent on studying?
- Do learning spaces have a role in student retention?
- Do learning spaces have a role in developing a sense of community?



Help us identify:

- Good questions
- Useful and efficient methodologies
- Partners
- Exemplars
- Key studies



Questions for discussion

What challenges do you face with respect to gathering evidence of impact?

What can the ELI program do to help you meet those challenges?



Challenges: Responses from CNI Attendees

- Understanding privacy issues
- Pressure on grant-funded projects to demonstrate impact on student learning – how to measure in very granular form – how to demonstrate that one factor has an impact on learning
- Long-term impact of what students learn – very difficult to measure but a more accurate reflection of learning



Challenges: Responses from CNI Attendees

- Comparing different types of collections or activities; how to compare across entities; how to develop consistent methodologies that would work in multiple environments
- Problems are hard to address on grand scale; consider tackling smaller (humbler) measures like hours of engagement outside of class; identify aspects, activities that you'd like students to do more of



Challenges: Responses from CNI Attendees

- What are the metrics that our own universities are using to benchmark against other universities, i.e. retention, US News factors; research rankings (NRC)
- Link to Next Generation Learning Challenges, relating to US government challenges
- Learn from sports field – statistics and gaming industry in terms of engagement



What can ELI do to help?

Responses from CNI Attendees

- Make sure that folks from different types of institutions are engaged in this initiative
- If some outcomes can be packaged into toolkits including things like checklists, that would be useful; whitepapers less useful
- Practical is good



What can ELI do to help?

Responses from CNI Attendees

- Is there a grand narrative or direction from the ELI perspective, for ex. that good instructional design leads to better learning?
- Make sure that the project doesn't result in a sense that "that's all there is" if scaled back too much
- Longitudinal studies – works well with overall philosophy of medical education and lifelong learning

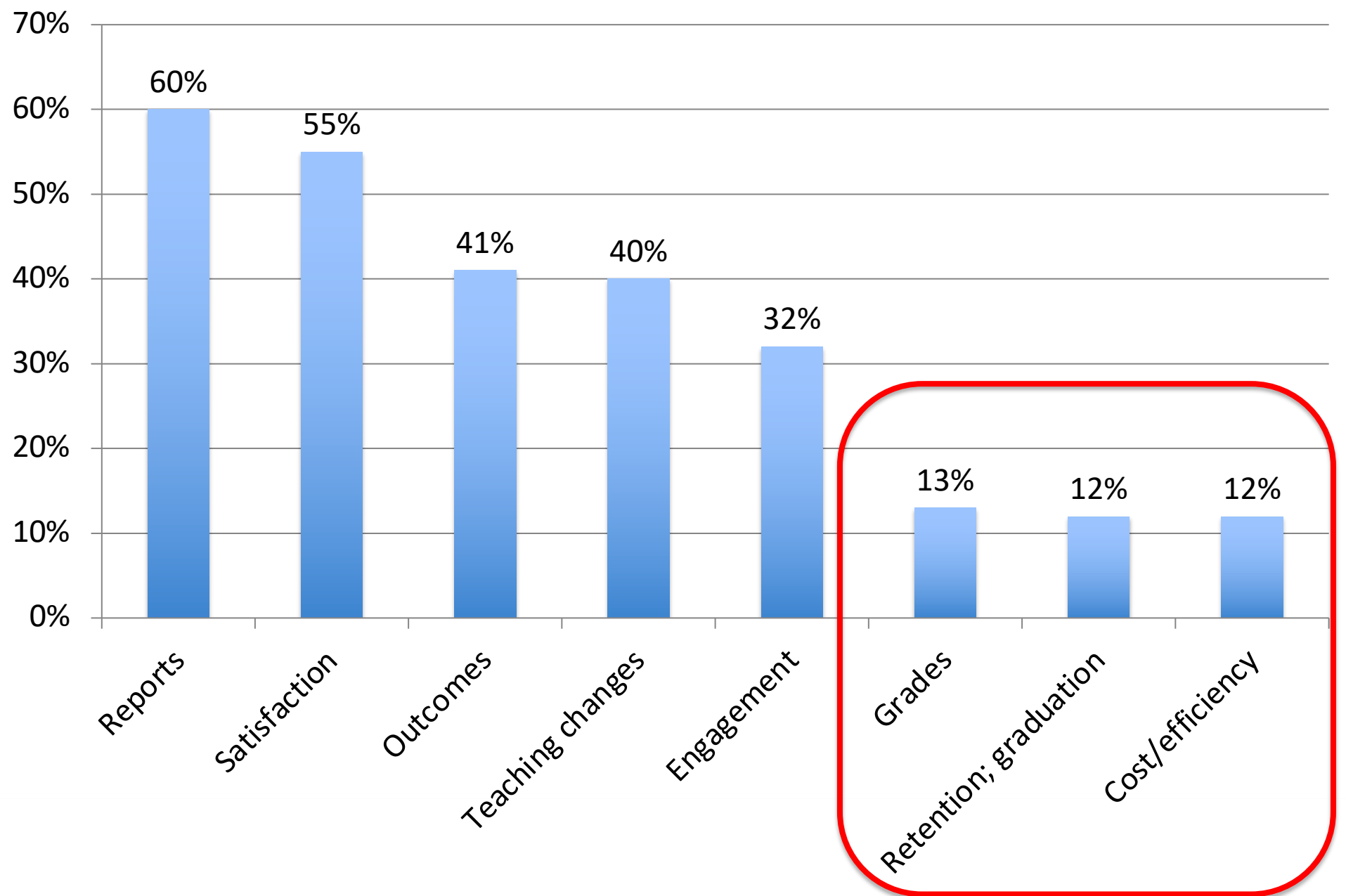


**Our current
alignment**



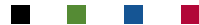
Most important indicators of impact?

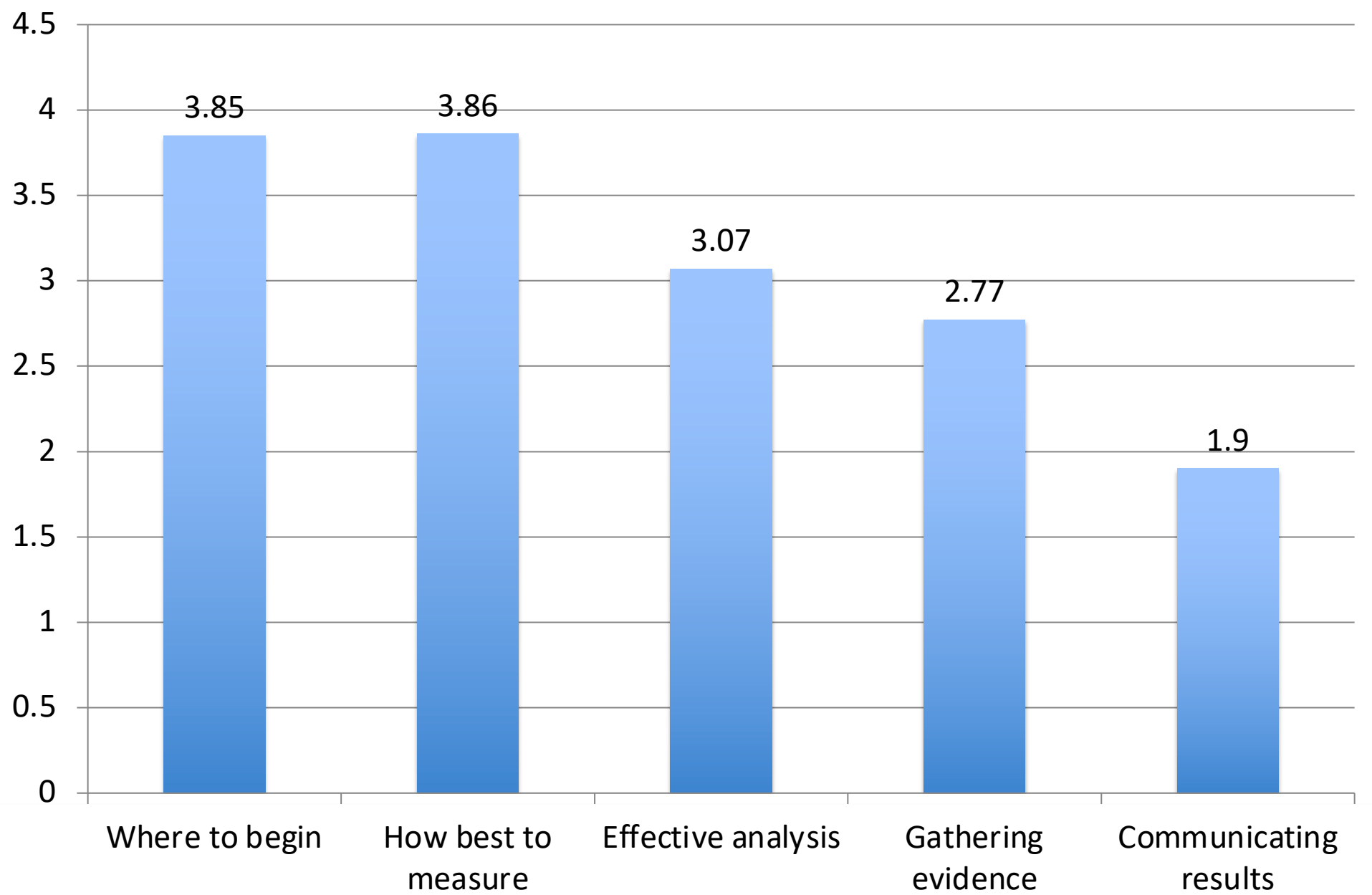




select 3 most important

What's hardest?

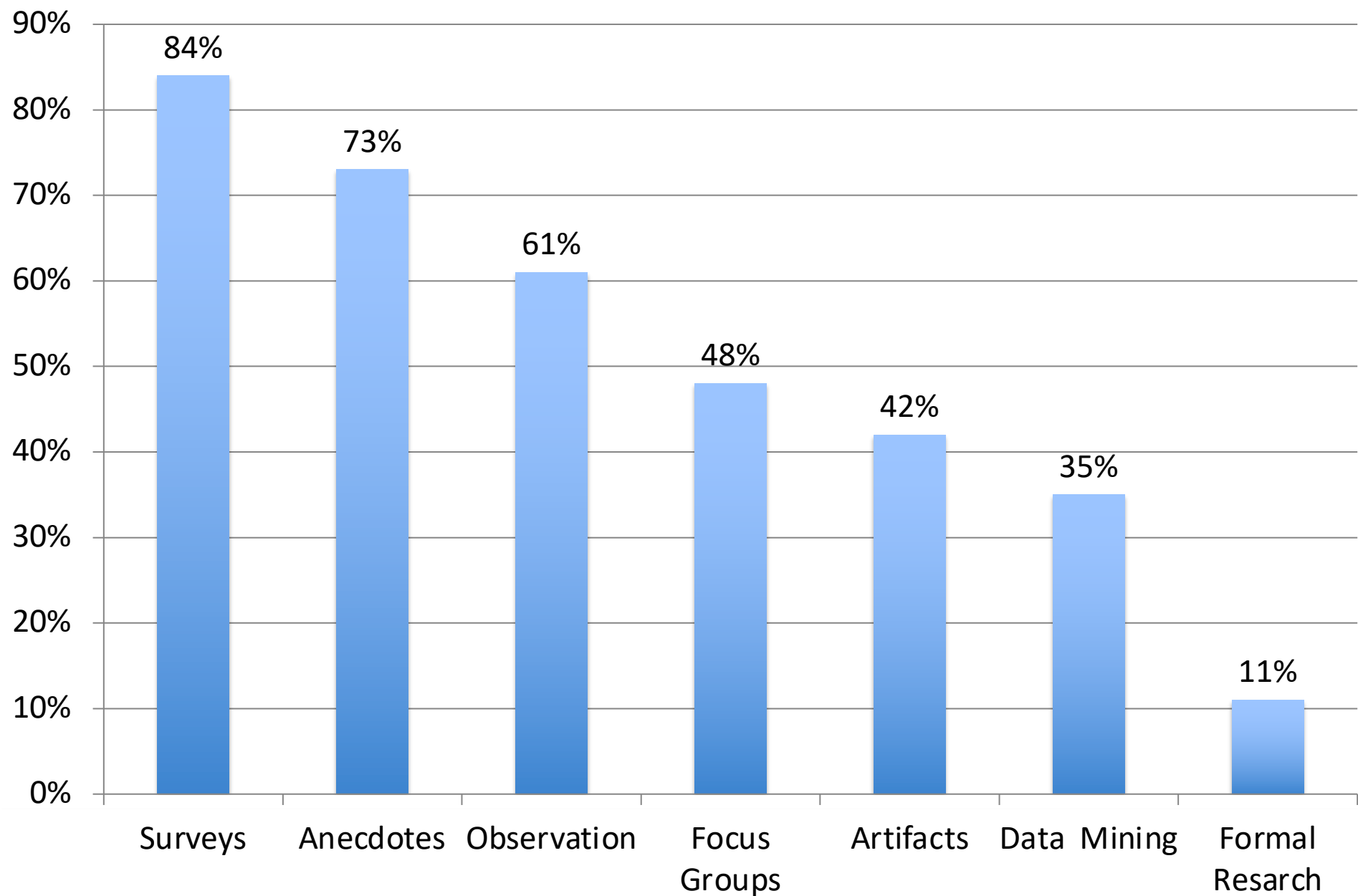




scale 1 to 5

Methods routinely used





check all that apply

Consensus on “evidence” and “impact”?



	YES	TO SOME EXTENT	NO
Within my campus unit			
Among the faculty			
Among support staff			

Challenges



understanding the research questions

what counts as evidence (what data should I collect?)

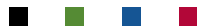
dependence on poor data sources

money; funding for analyst position

lack of expertise

how do learning spaces factor into this?

creating a culture of assessment



**What
should ELI
SEI do?**



Build Community

community of practice

share practices

share data/evidence



Provide Tools

templates; sample surveys

case study collection

road map

deliver “legos”

ways to help faculty use data

how to best communicate results



Provide Services

review publications

recommended tool set

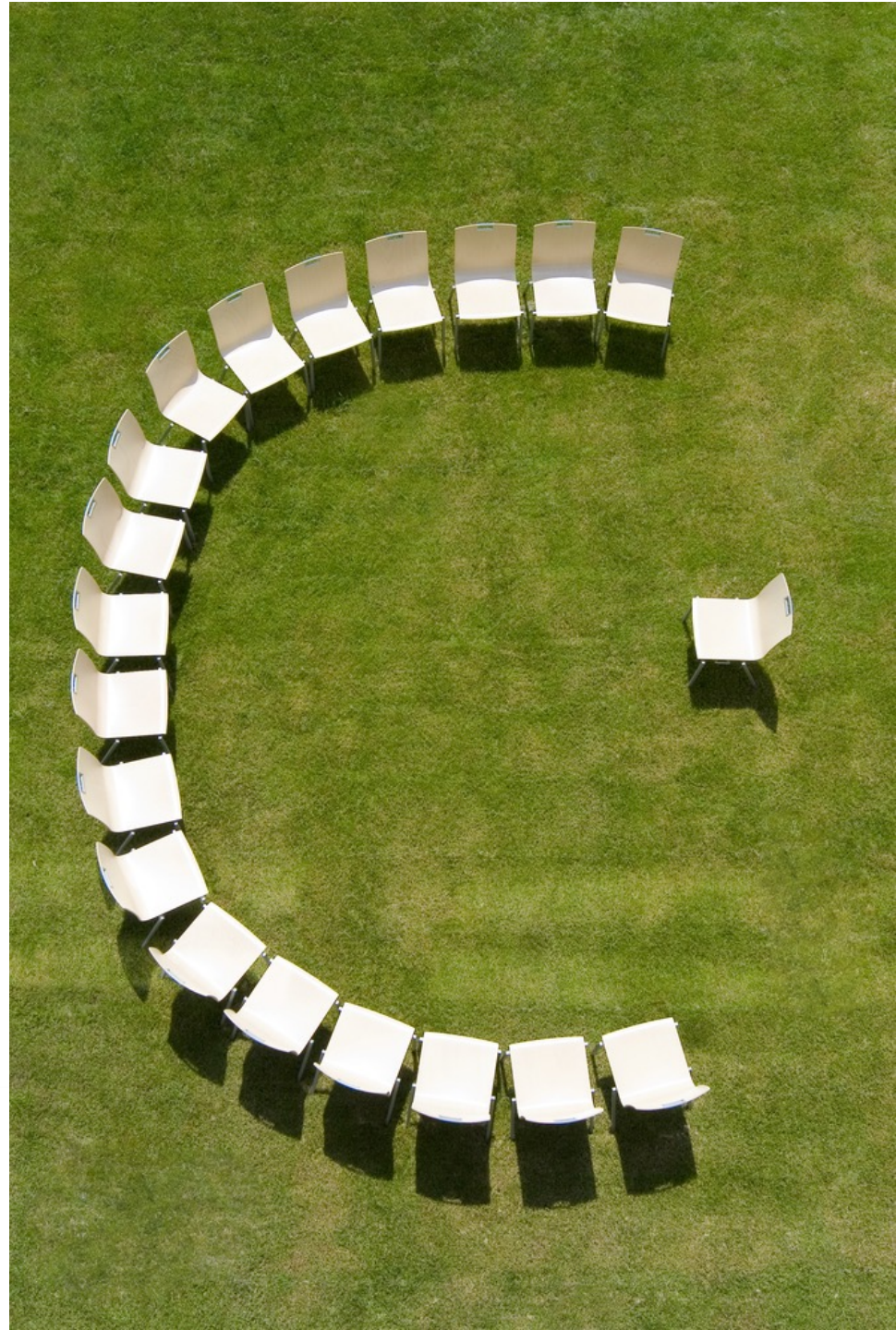
do it all for free or low cost

create referral network

PD opportunities

webinars, workshops

external review service



**What will ELI
SEI do?**



Community

- ELI Annual Meetings:
 - 2011: subtheme
 - 2012: major theme
- ELI Focus Sessions 2011
 - Spring (online; April 13-14)
 - Fall ?
- EDUCAUSE regionals
- Workshops
 - @ ELI 2010 (4)
 - @ ELI 2012
 - @ E 2011
 - ELI online
 - @ NERCOMP
- Webinars
 - Jan 10: Analytics



Community (2)

■ Presentations

- DET/CHE Dec 2010
- ECAR Dec 2010
- CNI Dec 2010
- League for Innovation
March 2011
- IU Fort Wayne April 2011

■ Publications

- E Quarterly
- E Review
- @ E 2011
- ELI online
- @ NERCOMP
- ELI white papers, briefs
- 7 Things series



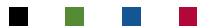
Community (3)

- EDUCAUSE 2011
 - Pre-conference workshops
 - CIO track
 - Teaching & Learning track



Tools and Services

- Case studies library / series
- White papers
- Briefs
- Tool exemplars and templates
- Workshops & seminars
 - ELI Online (how-to's)
 - NERCOMP June 2011
 - ELI 2011 Annual Meeting (3)
 - EDUCAUSE 2011 conference





WE WANT YOU!

Take the survey!



Have colleagues take the survey!

<http://www.surveymonkey.com/seisurvey>



Seeking Evidence of Impact

Seekin
Evidenc
of Impact

About

As the pace of change in higher education increases, the need for support for teaching and learning is growing. About what part of the information and communication technology changes and

<http://www.educause.edu/ELI/SEI>

With respect to careful decision-making, the evidence that these

What are the

collaboration, participation, and openness have greatly changed the teaching and learning landscape. In light of these changes, what new methods for collecting evidence of impact might need to be developed?

themes of

Established practices and good data have made inroads in these areas. Often, however, they are scattered, disconnected, and at times in competition, making it challenging for the teaching and learning community to discover and compare their merits. Bringing these practices together and sharing them is a critical step in the process of developing new methods for collecting evidence of impact.

Resources

Read about the latest research and common websites, reports, and other resources. Here

suggest a resource

Here you will find white papers, articles,

Special thanks to Kristin Thomas and Hazel in developing the resource list.

act Advisory Group for their assistance

Books	Articles	Websites	Research/Reports	White Papers
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Angelo, T., and Cross, P., *Classroom Assessment Techniques*, 2nd edition (San Francisco: Jossey-Bass, 1993); ISBN-13: 978-1555425005.

This revised and greatly expanded edition of the 1988 handbook offers teachers at all levels how-to advice on classroom assessment, including what classroom assessment entails and how it works, and also how to plan, implement, and analyze assessment projects. Twelve case studies that detail the real-life classroom experiences of teachers carrying out successful classroom assessment projects are featured. It also includes fifty classroom assessment techniques, step-by-step procedures for administering the techniques, and how to analyze your data.

Bain, K., *What the Best College Teachers Do* (Cambridge, MA: Harvard University Press, 2004).

What makes a great teacher great? Who are the professors students remember long after graduation? This book, the conclusion of a 15-year study of nearly a hundred college teachers in a wide variety of fields and universities, offers valuable answers for all educators. The short answer is—it's not what teachers do, it's what they understand. Lesson plans and lecture notes matter less than the special way teachers comprehend the subject and value human learning. Whether historians or physicists, in El Paso or St. Paul, the best teachers know their subjects inside and out—but they also know how to engage and challenge students and to provoke impassioned responses. Most of all, they believe two things fervently: that teaching matters and that students can learn.

Cross, K. P., and Steadman, M. H., *Classroom Research: Implementing the Scholarship of Teaching* (San Francisco: Jossey-Bass, 1996).

Designed to be used by college faculty members in groups and in workshops, this volume details a collaborative process for investigating teaching and learning issues. Discussion uses problem-based discussion, integrating teachers' experience with recent research and theory on learning. It also provides assessment and research projects that can be used in the classroom.

Heinecke, W., and Blasi, L. *Methods of Evaluating Educational Technology*, Information Age Publishing (2001); ISBN-13: 978-1930608566.

This book explores values, purposes, methods, and theories as they relate to innovation, technology, and educational evaluation. It

Opportunities for Engagement

The program will consist of a variety of online and face-to-face opportunities: meetings, workshops, focus sessions, and webinars—all united around the theme of seeking evidence of impact. Check back here for the ongoing schedule of activities.

- ELI Web Seminars in the latter half of 2010 and early 2011.
- [ELI 2011 Annual Meeting](#). The call for proposals for the ELI Annual Meeting (February 14–16, Washington, D.C.) will explicitly request proposals on the theme of gathering evidence of impact. A portion of the annual meeting's sessions and activities will be devoted to initiating the exploration of this theme.
- ELI 2011 Spring Focus Session in April 2011, a two-day online conference devoted entirely to the theme of gathering evidence of impact. Leading practitioners will present on effective practices, and institutions implementing these methods will report on their results.
- ELI 2012 Annual Meeting in Austin, Texas, will include presentations and discussions on the evidence of impact theme.

Get Involved and Contribute

The success of the Evidence of Impact initiative is highly dependent on collecting best practices. Do you know of effective practices in this area you'd like to share? Tell us about it and get involved.

Helping the work and
your direct experience in

[Tell us about it](#)

Send me email

mbrown@edUCAUSE.edu

resource suggestions

what you need

example projects

exemplary practitioners

ways you'd like to help

come to ELI events

anything to help SEI help you and colleagues

Questions?

Comments?



Thank you!

mbrown@edUCAUSE.edu

