

The Evolution of VIVO Software

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Coalition for Networked Information

Fall 2014 Membership Meeting

Overview

VIVO History

Evolution of VIVO:

What problems does
VIVO solve?

grant-funded to open
source, community

What is VIVO?

Governance

How does it work?

VIVO Community

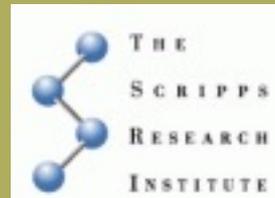
Searching VIVO

VIVO Strategy & Future

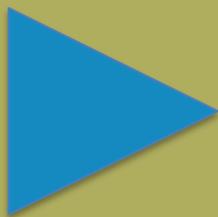
VIVO implementations

VIVO History: Rooted in Grant Funding

- VIVO development began at Cornell University in 2003 and was implemented locally in 2004
- During 2009-2012 a grant from the National Institutes of Health involving 7 institutions allowed significant expansion & development

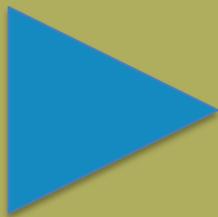


Problems:



- Researchers struggle to identify collaborators across fields and outside of rigidly defined organizational confines
- Most information and data are highly distributed, difficult to access, re-use, & share, and is not standardized for interoperability

Solutions:

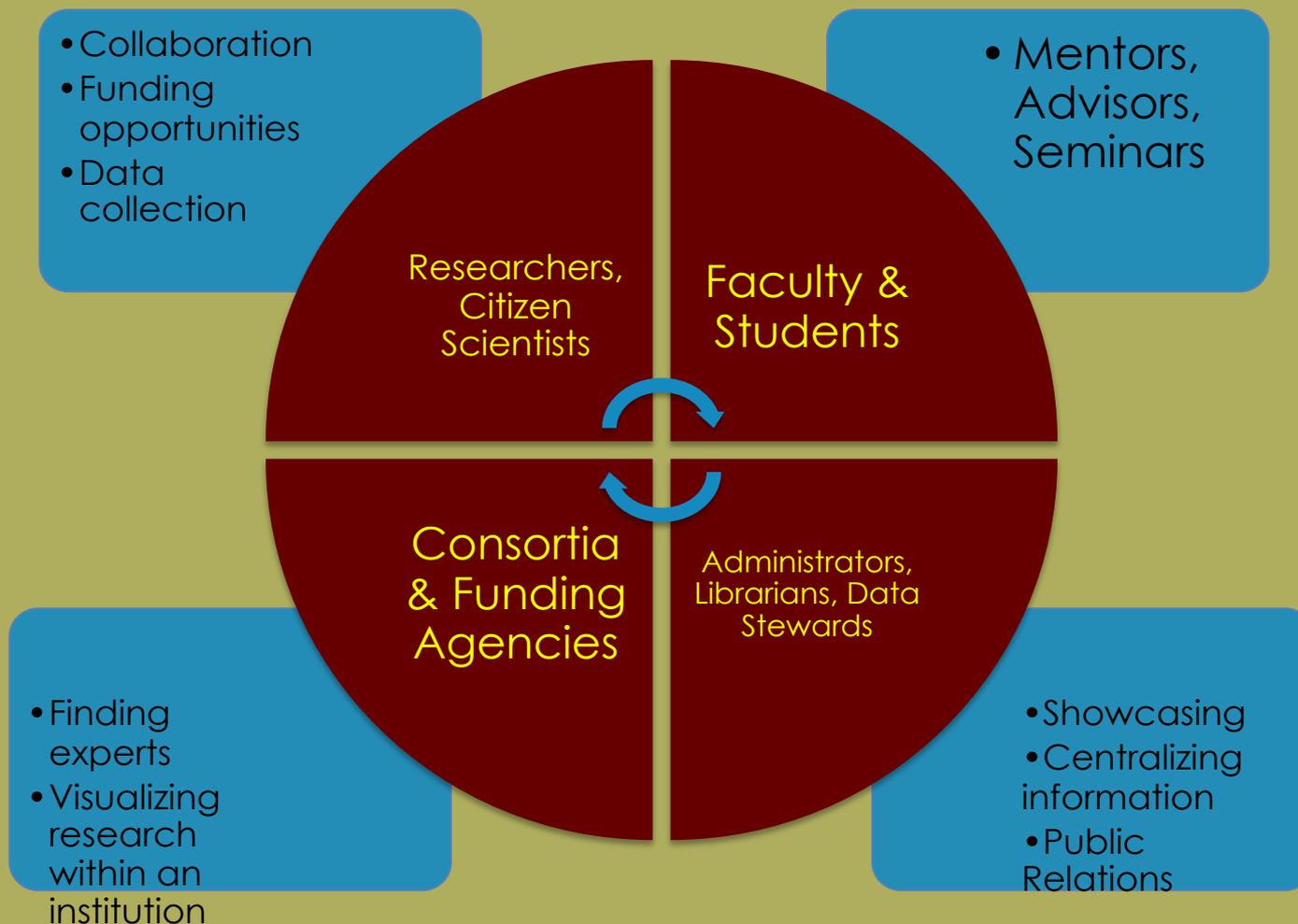


- VIVO can facilitate collaborations and communication, measure impact, collect data, determine performance, work in a wide variety of disciplines.
- VIVO stores disparate information and data in a single place, organizing it by VIVO-ISF ontology-based standards to facilitate reasoning and interoperability with other information systems and relevant schema.

What is VIVO?

- An open-source, **semantic web application** that enables the management and discovery of research and scholarship across disciplines and institutions.
- Populated with **a wide variety of data**, e.g. **detailed profiles** of faculty and researchers; displaying items such as publications, teaching, service, professional affiliations, and other output.
- Provides **powerful search functionality** for locating people, information, and data.

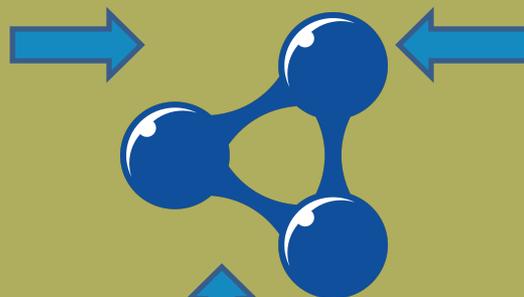
Who Uses VIVO?



How Does VIVO Work?

VIVO harvests data from authoritative sources, thus reducing manual input, and providing access to integrated data sources.

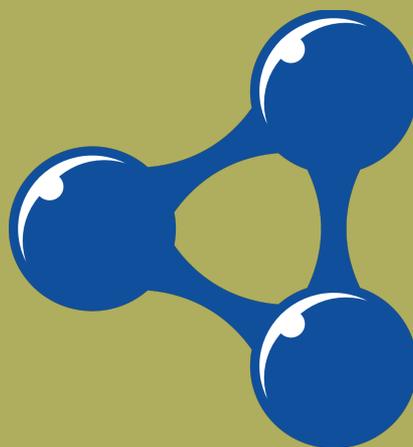
Internal data sources
HR, Grants, Courses,
Works, Datasets, etc.



External data sources
Publications, Patents,
Standardized sources,
Datasets, etc.

**May be customized to
meet individual and
institutional needs**

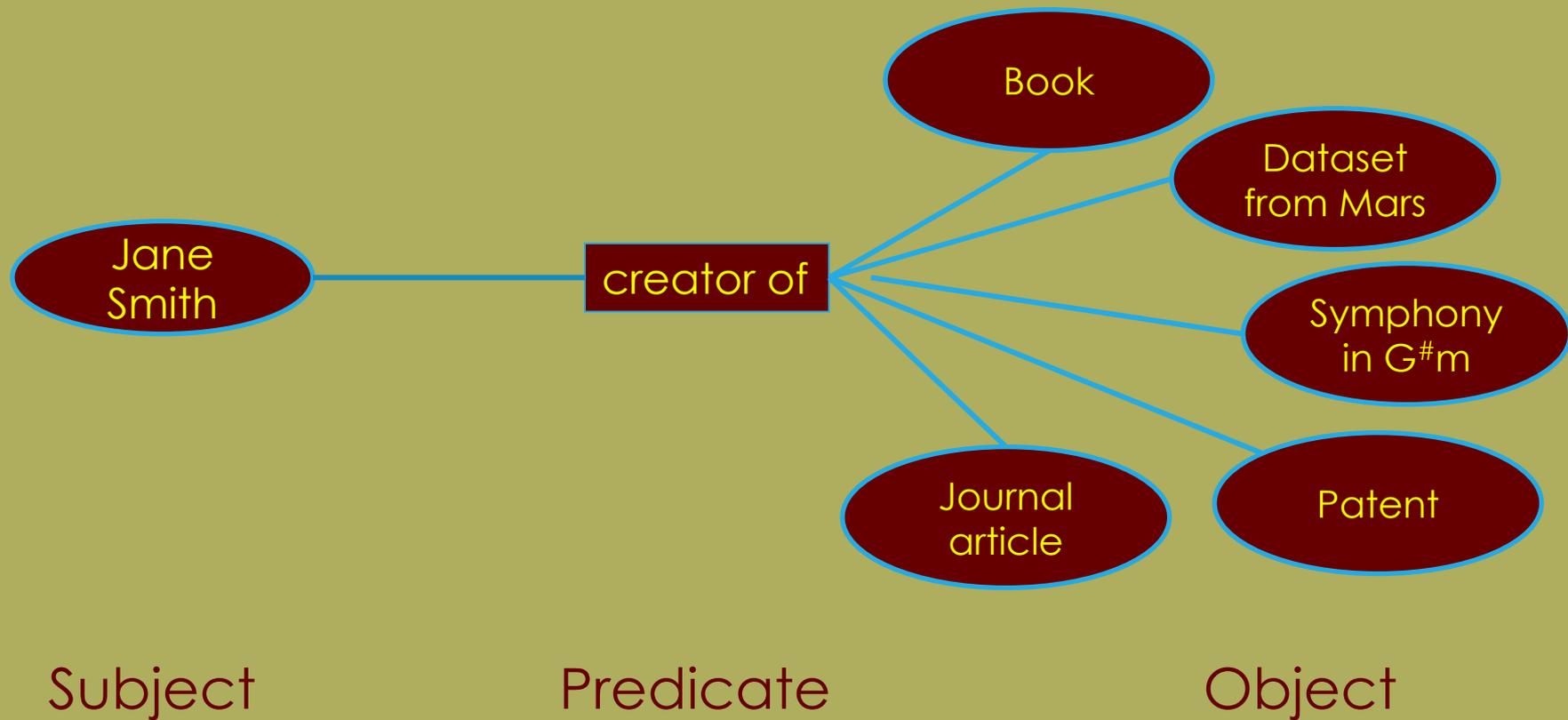
VIVO Data Are Stored As RDF



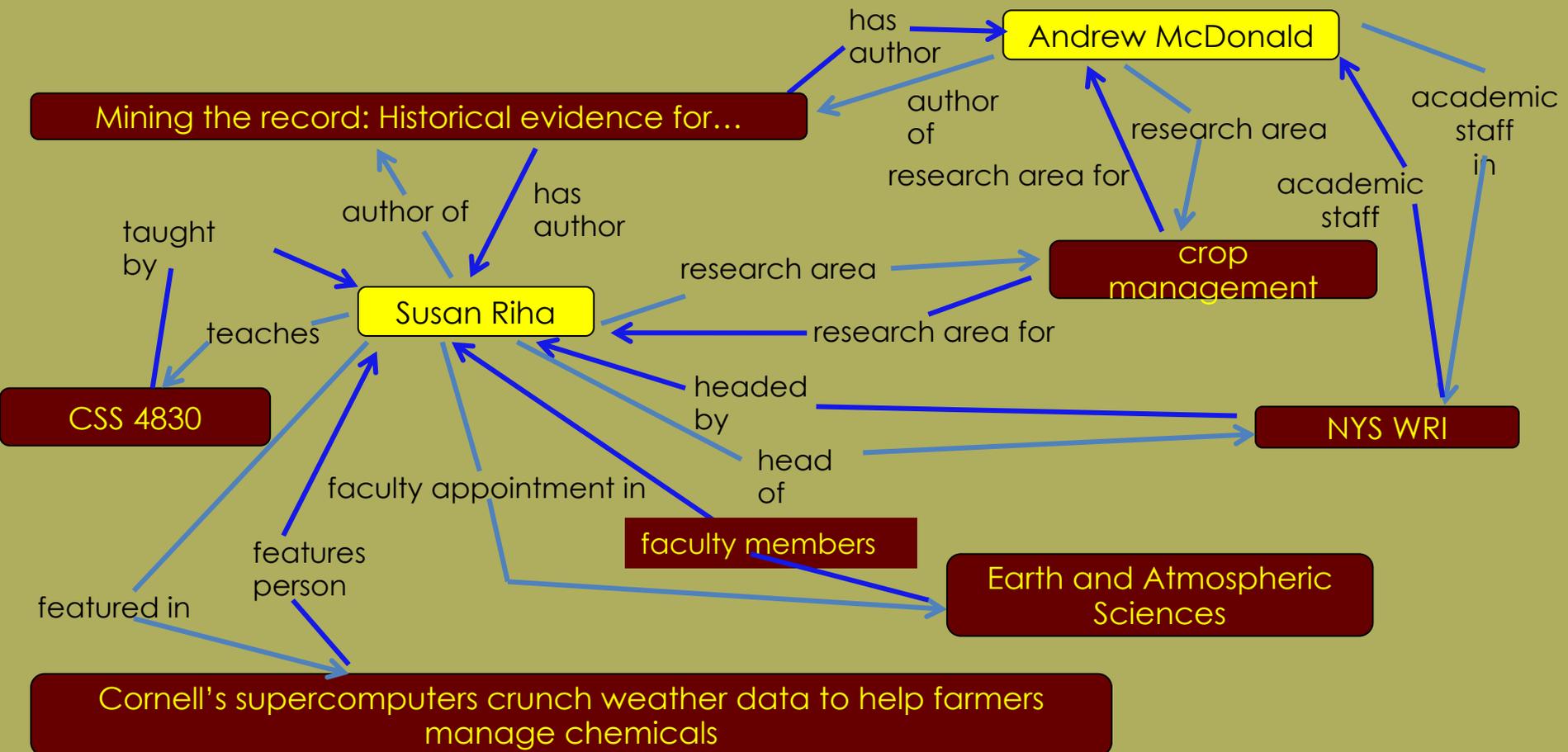
Resource Description Framework
RDF Data model is structured as a sequence:
subject-predicate-object
aka a “triple”

A triple store is normally synonymous with an RDF store

A Hypothetical set of Triples in VIVO



Myriads of Triples are Organized by the VIVO-ISF Ontology, Creating Relationships



Triple Stores and Linked Open Data

- Provide ability to inference and reason
- Are machine readable
- Links into the open data cloud
- Provide links into a wide variety of information sources organized by many other interoperable ontologies
- Allow knowledge about research and researchers to be discovered

VIVO Supports Search & Exploration

- By individual
 - Everything about an event, a grant, a person
- By type
 - Everything about a class of events, grants, or persons
- By relationship
 - Grants with PIs from different colleges or campuses
- By combinations and facets
 - Explore any publication, grant, or talk with a relationship to a concept or geographic location
 - Explore orthogonally (navigate a concept or geographic hierarchy)



- Home
- People
- Organizations
- Research
- Projects

Welcome to VIVO

The U.S. Department of Agriculture (USDA) provides leadership on food, agriculture, natural resources, rural development, nutrition, and related issues based on sound public policy, the best available science. USDA employs over 5,000 researchers to advance that science, and provides grants to many times that number of researchers outside the Department.

As research becomes more interdisciplinary, it can be hard to find collaborators outside your own area. USDA VIVO provides a powerful Web search tool for connecting researchers, research projects and outcomes, and others with relationships to the research. The idea is to link researchers with peers and potential collaborators. VIVO makes it possible to quickly identify scientific expertise to address a variety of food- and agriculture-related issues or to rapidly mobilize a response on a scientific issue.



USDA's [Agricultural Research Service \(ARS\)](#), [Economic Research Service \(ERS\)](#), [National Institute of Food and Agriculture \(NIFA\)](#), [National Agricultural Statistics Service \(NASS\)](#), and [U.S. Forest Service \(USFS\)](#) are the first five USDA agencies to participate in VIVO. The [National Agricultural Library \(NAL\)](#), part of ARS, hosts the USDA VIVO. All information contained in USDA's VIVO is public information.

Search

- Home People Organizations > Research Projects

Research

> Article (38,785)

Journal (14,134)

Patent (89)

Report (82)

Series (4,967)

Article

> All A B C D E F G H I J K L M N O P Q R S T U V W X Y Z

page 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 more...

['Anacostia' Camellia](#)

['Apalachee' Pecan](#)

['Betsy Ross', 'Old Glory', and 'Declaration' Lilacs](#)

['Billings' wheat combines early maturity, disease resistance, and desirable grain quality for the Southern Great Plains of the USA](#)

['Ca. Liberibacter asiaticus' proteins orthologous with pSymA-encoded](#)

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- Learn How to Update

Faculty in the News

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- › [Shindell Testifies Before Congress On Benefits Of Reducing Short-Lived Climate Pollutants](#)
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- › [Happy Birthday! Try Out Duke Gyms for Free](#)
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- › [Duke in Pics: Employee Concert Kicks Off Holidays](#)
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[see more at Duke Today](#)

Research Events

[Industry Funded Clinical Research – Process for Contracts](#)

DEC 08 | 9:00 AM

[W3D Multi-resolution Microscopy and Novel Nanomaterials for Biological Interrogation](#)



ALASKA



HAWAII



IDAHO



MONTANA



NEVADA



NEW MEXICO



WYOMING

MOUNTAIN WEST RESEARCH CONSORTIUM

Cross-Consortium Search

Search

Institutional VIVO Sites:

ALASKA

[University of Alaska, Anchorage](#)

[University of Alaska, Fairbanks](#)

HAWAII

[University of Hawaii \(RTRN Profiles\)](#)

[University of Hawaii \(VIVO\)](#)

IDAHO

[Boise State University](#)

[Idaho State University](#)

[University of Idaho](#)

MONTANA

[Montana State University](#)

[University of Montana](#)

NEVADA

[University of Nevada, Las Vegas](#)

[University of Nevada, Reno](#)

NEW MEXICO

[New Mexico State University](#)

[University of New Mexico](#)

WYOMING

[University of Wyoming](#)

Welcome to DCO Data Portal

Welcome to the [Deep Carbon Observatory](#) Digital Object Registry ("DCO-VIVO"), a centrally-managed digital object identification, object registration and metadata management service for the [DCO Data Portal](#). The DCO Data Portal provides the digital object registration process for [DCO Community](#) members. Digital object registration includes DCO-ID generation based on the global Handle System infrastructure and metadata collection using [VIVO](#). Where appropriate, users will be linked into the [DCO Data Repository](#) for data deposit as required. DCO-VIVO is maintained by the [DCO Data Science Team](#) at the [Tetherless World Constellation of Rensselaer Polytechnic Institute](#). DCO-VIVO is an instance of Version 1.5.2 of the [VIVO](#) open source platform.

Research

815 [Academic Articles](#)

48 [Books](#)

27 [Book Chapters](#)

6 [Book Series](#)

Faculty



[Saitta, A. Marco](#)
Professor



[D'Hondt, Steven](#)
Professor



[Menez, Benedicte](#)

Departments

- › [Institute of Earth Sciences, Academia Sinica](#)
- › [Department of Terrestrial Magnetism](#)
- › [Lehigh University](#)
- › [CNRS, IMPMC Paris](#)
- › [Department of Geology and](#)

VIVO: at the Center of Various Projects

- Linked Data for Libraries (LD4L; Cornell, Stanford, Harvard)
- EarthCube
- New York State Climate Change
- Laboratory of Atmospheric and Space Physics
- The Smithsonian Institute
- The Clinical and Translational Science Consortium
- SURA, the Southeastern Universities Research Association

The installed base of VIVO implementations has remained somewhat level during the evolutionary period (2012-present), yet new and interesting ways to use VIVO continues to expand

From yesterday's Opening Plenary Session
I tweeted: **@Tom Cramer open communities-"look outside the gates" for growth @vivocollab #cni14f**

A community CANNOT afford to be
insular & exclusive!

VIVO Evolution

- From grant-funding -> open source
- In 2012-2013, VIVO developed its partnership with DuraSpace
- Currently DuraSpace assists VIVO in the evolution to an open source, community-based project – providing infrastructure & services – legal, tax, marketing, communications, leadership, training, fundraising platforms
- VIVO is sustained through a community membership model

Major Accomplishments in 2014

1. VIVO Project Director is Hired – May 1
 - A few words about that:
 - Collaborative Life Scientist / Lotus Notes / Plumtree Portal / Harvard Profiles at U Minn / SciVal Experts at U Minn / past involvement in the VIVO community
 - Primary responsibilities of the Project Director
 - Oversee operations; Oversee software projects; Community Management; Marketing and communications; Provide Strategic Vision

Successful Evolution Depends on a Collaborative VIVO Project Director



Four Major Accomplishments in 2014

1. VIVO Project Director is Hired – May 1
2. VIVO Governance Model is Developed;
VIVO Charter is Adopted
3. DuraSpace Membership Model Fully
Launched
4. VIVO Strategic Planning for 2015-2016
Commences

Community development isn't about software, it's about governance, engagement, the 'business model', etc.

James Hilton, #cni14f

Charter Process

- Began before I came aboard
- Jonathan Markow & Steering Group
- Based on DuraSpace model - for consistency across products – important for managing institutions using multiple DuraSpace products
- Steering Group finalized Draft Charter June, 2014
- Circulated to Leadership Group for comment
- Finalized in late July, 2014

VIVO Governance

Establishes principles and goals for the project;
ensures a strategic direction and product
roadmap, accountability, a sustainability plan;
relies on a management decision framework
as a means of conducting operations

Governance & Elements of the VIVO Charter

- Mission, Vision, Overarching Goals
- DuraSpace Membership Model & Benefits
- Governance Template
- VIVO Benefits, Governance Roles, & VIVO Community
- Sustainability; representative government, key salaried staff, DuraSpace Services, Registered Service Provider

VIVO Governance Organization

Leadership Group

Steering Group

Management Team

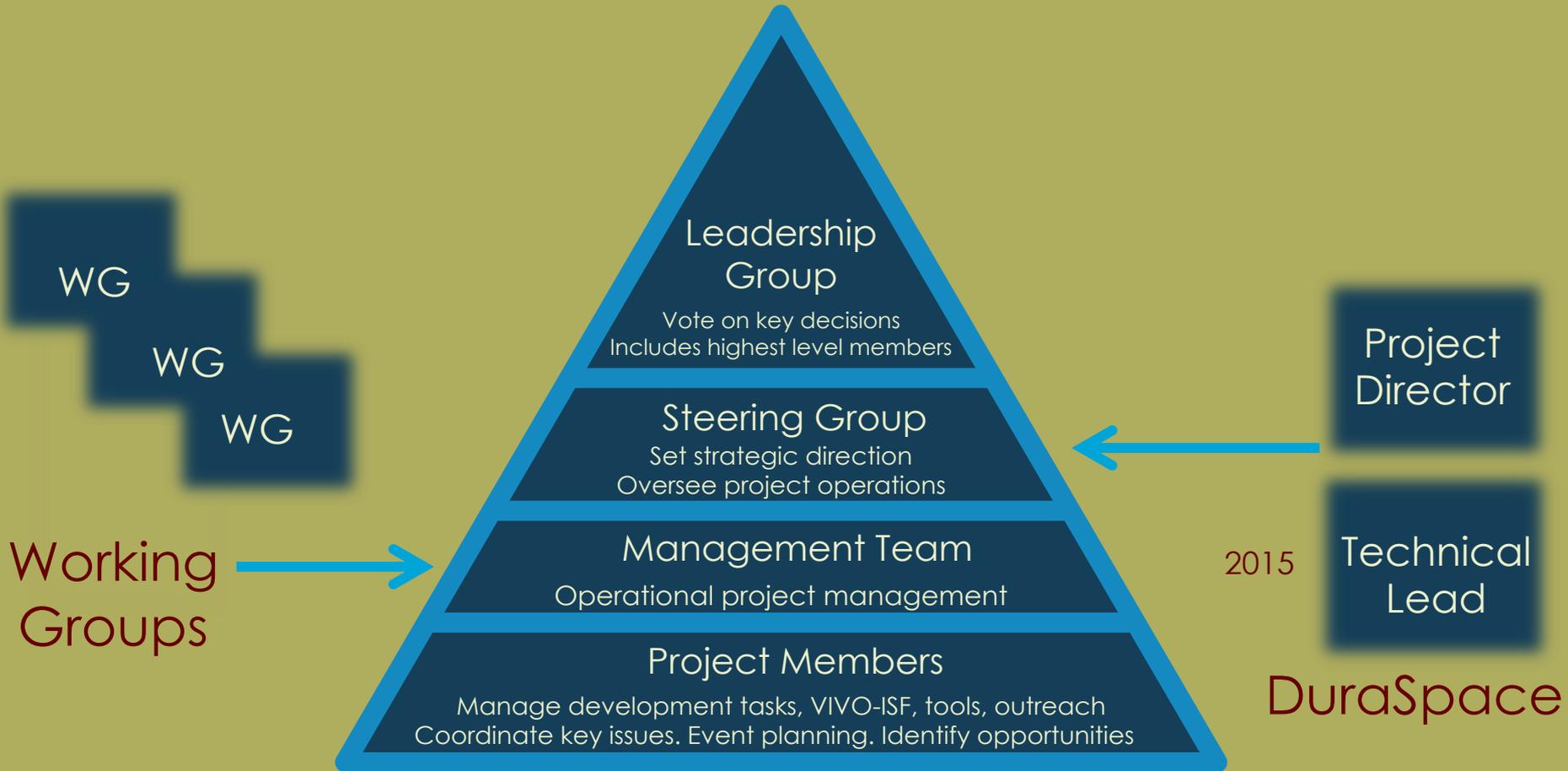
VIVO Governance Organization

Leadership Group – Comprised of top financial and in-kind supporters – meet f2f 1x yearly – qtrly via telecom – makes key decisions

Steering Group – Appointed by Leadership Group – meets weekly via telecom – sets direction, oversees operations

Management Team – comprised of work group leads and provides operational management

VIVO Governance Template



VIVO Working Groups



1. **Development & Implementation:** weekly WebEx; vivo-dev list
 2. **Applications & Tools:** bi-weekly WebEx; info sharing; theme-based
 3. **VIVO-ISF Ontology:** once monthly; or weekly ontology open office hours; vivo-ontology list
 4. **Community Engagement & Outreach;** reconstitution, evolving leadership;
- Working Group Leads meet bi-weekly – led by Project Director - raise issues to Steering Group

VIVO's Governance Model is Pretty Straightforward, Yet...

- Some community members feel confused by it & say it “impedes getting work done”
- Some say there are too many working groups – others say there aren't enough
- *Is confusion the by product of a community whose members are simply too busy to take time to learn the model?*
- All concerns are respected. Bottom line – work needs to get done!

Or simply, as stated by one (or more) of the conversationalists during yesterday's

Opening Plenary:

- “organize labor for the outcome”
- “*tune*” your community source model
- advance your code and be transparent
 - be an inclusive community
 - invest time and resources to be transformational

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DuraSpace Membership Model

Membership Level	Annual Fee
Bronze	\$2,500*
Silver	\$5,000
Gold	\$10,000
Platinum	\$20,000+
Corporate Sponsorship	Various Levels

*\$250 for developing nations

DuraSpace Membership Benefits

- According to level of support, governance role and project influence increases
- Platinum members, Investor Corporate Sponsors serve on Leadership Group to provide project direction
- First year of roll out for the membership model & VIVO
- Generally a high level of interest & excitement in the community

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VIVO Strategic Planning

- 14-Member VIVO Strategy Group Created in Fall, 2014; from Leadership, Steering, Management Team, external organizations
- Met last Monday & Tuesday, December 1 & 2 at Northwestern University, Evanston, IL

Survey Prior to Meeting to Determine Current State

- 3 Questions – sent to 41 VIVO Leaders; 20 respondents; 181 unique responses
 - What do you think the value proposition is for VIVO?
 - What do you see as VIVO's top goals in the next 2-3 years?
 - What do you think are the key issues and challenges for VIVO that need to be addressed in the next 2-3 years?

VIVO's 3 Strategic Themes

- Community
- Sustainability
- Technology

Survey Responses Categorized by Strategic Theme

- Redundant responses aggregated
- Responses translated to goals by strategic theme
- VIVO Strategy Group Discussed Goals f2f
- Each Strategy Group Member were permitted to vote for 3 goals per theme
- 5 Top Goals for each theme selected

VIVO Community Key Goals 2015-2016

Community

Increase productivity

**Develop a more
transparent governance**

**Increase the number of
engaged contributors**

**Maintain a current and
dynamic web presence**

**Develop goals for
partnerships (ORCID, CRIS,
CASRAI, W3C, SciEnCV,
CRediT, etc.)**

VIVO Sustainability Key Goals 2015-2016

Sustainability

Create a welcoming open
source community

Develop clear value
proposition

Establish road map

Increase adoption

Promote the value
membership

VIVO Technology Key Goals 2015-2016

Technology

**Develop democratic
code processes**

**Clarify core architecture
and processes**

Develop VIVO search

**Improve/increase core
modularity**

**Institute team-based
development and release
processes**

VIVO Strategy Planning - Highlights

- Increase community productivity through simplified work group models that engage more of the community
- Develop clear goals about working with our partners: ORCID, CASRAI, CRIS, W3C, SciEnCV
- Establish a welcoming community
- Create a roadmap, increase adoption
- Engage a Technical Lead
- VIVO Search, Core Modularity

Next Steps

- Finalize Action Plans
- Develop detailed Strategic Plan
- Solicit Leadership Group and Governance input
- Focus on need for technical lead
- Continue evolving towards being an inclusive, self-sustaining community

VIVO Challenges

- Development community – increase the number of developers
- Community engagement – get serious about this work – it's key to VIVO's future
- Membership – become more aggressive
- DuraSpace – take advantage of economies of scale / Fedora 4 Development and integration opportunities for VIVO
- Let go of things from the past that prohibit inclusive growth and development

VIVO Opportunities

- Community Engagement of users outside the gates
- Energetic support of hackathons, i-fest at Oregon Health and Science University March 16-17 in Portland
- VIVO Annual meeting – August 12-14, 2015, Cambridge, MA
- Committed Leadership, Members, and Partners
- We're working towards a formal Strategy!

The Future

- Continue development of core VIVO, offer modularity, enhance features, simplify upgrades, coordinate with ontology development
- Continue to grow the community through increased marketing and communication of value, activities, needs
- Enhance partnership activities to leverage growth
- Tap European Market – lots of existing VIVO users but loosely associated

Special Thanks to:

- Dean Krafft - Cornell
- Jonathan Markow / Michele Kimpton and my other fellow DuraSpacers
- The VIVO Steering Group & Working Group Leads
- Jon Corson-Rikert - Cornell
- Mike Wright – NCAR



6th Annual VIVO Conference
Boston, MA
August 12-14, 2015

vivoconference.org



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